

BOARD OF TRUSTEES
The MetroHealth System

Date: September 26, 2018

Time: 8:00 a.m.

Place: The MetroHealth System Board Room

Present: Ms. Anderson, Ms. Dee, Mr. Hurwitz, Mr. McDonald, Mr. Monnolly, Dr. Silvers, Ms. Whiting

Staff: Dr. Boutros, Mr. Botros, Dr. Boulanger, Ms. Brown, Dr. Chehade, Ms. Kline, Mr. Phillips, Ms. Platten, Mr. Richmond, Mr. Stern, Ms. Wahl, Dr. Watts, Dr. Werner

Guests: Mr. Brian M. O'Neill, Chair, Board of Directors, The MetroHealth Foundation; Dr. Patricia Thomas, Vice Dean of Medical Education, Case Western Reserve University School of Medicine

MINUTES OF MEETING

The meeting was called to order by Mr. McDonald at 8:10 a.m. Mr. McDonald noted that there were only five Trustees present in person and that Mr. Monnolly had just joined via telephone. Mr. Monnolly indicated that he would join the meeting in person but would participate via telephone until he arrived at the Board Room.

(The minutes are written in a format conforming to the printed meeting agenda for the convenience of correlation, recognizing that some of the items were discussed out of sequence.)

1. Minutes

The Board approved the Minutes of the Regular Meeting of July 25, 2018. RESOLUTION 19220.

2. Consent Agenda

- A. Audit and Compliance Committee - None**
- B. Community Engagement Committee - No Meeting**
- C. Diversity Committee - None**
- D. Executive Committee - None**
- E. Facilities and Space Committee**

- 1. The Board unanimously approved the further amendment of the agreement with Osborn Engineering to provide additional executive engineering services for the Campus Transformation Project. The total fees for this additional work shall not exceed \$4,038,135 for a total amended fee amount not to exceed \$13,245,163 to be paid out of capital funds previously approved through Board Resolution 19088. RESOLUTION 19221.
- 2. The Board unanimously approved the further amendment of the agreement with HGA Architects and Engineers, LLC to provide additional architectural and engineering services for the Campus Transformation Project. The total fees for this

additional work shall not exceed \$804,729, for a total amended fee amount not to exceed \$31,792,953 to be paid out of capital funds previously approved through Board Resolution 19088. RESOLUTION 19222.

3. The Board unanimously approved a lease of space for outpatient clinical operations as more fully described in Attachment A. RESOLUTION 19223.
4. The Board unanimously approved the purchase of General Liability and Workers Compensation/Employer's Liability insurance for the policy period of November 1, 2018, through November 1, 2023, through: (1) a primary policy with Liberty Mutual Insurance Company for a premium not to exceed \$1,916,855 (with limits of \$2,000,000 per occurrence and \$4,000,000 annual aggregate for general liability and \$1,000,000 for worker's compensation/employer's liability); and (2) an excess liability policy(ies) for a premium not to exceed \$1,900,000 (with limits of \$150,000,000), to be paid out of capital funds previously approved through Board Resolution #19088. RESOLUTION 19224.
5. The Board unanimously approved the purchase of Environmental Liability Insurance from Aspen Specialty Insurance Company with limits of \$25,000,000 per incident for a premium not to exceed \$386,250 for policy period November 1, 2018, through November 1, 2023, to be paid out of capital funds previously approved through Board Resolution #19088. RESOLUTION 19225.
6. The Board unanimously approved the purchase of Owners Protective Professional Indemnity Insurance from XL Catlin Insurance Company with limits of \$20,000,000 per incident for a premium not to exceed \$357,000 for policy period November 1, 2018, through December 31, 2023, to be paid out of capital funds previously approved through Board Resolution #19088. RESOLUTION 19226.

F. Finance Committee - No Meeting

G. Legal and Government Relations Committee

1. The Board unanimously approved the continued on-going engagement of Strategic Health Care as consultants for the System's federal government relations activities, for additional total costs not to exceed \$60,000, for the period between September 2018 and December 2018, for a total amount of fees not to exceed \$220,000 plus reasonable out-of-pocket expenses, for the period between September 2016 and December 2018, to be paid out of general operating funds. RESOLUTION 19227.
2. The Board unanimously approved the updated Conflicts of Interest Policy for the Board of Trustees. RESOLUTION 19228.

H. Nominating Committee - No Meeting

I. Patient Experience Committee - None

J. Quality and Safety Committee - None

3. President and CEO's Report

Dr. Boutros indicated his report was in the Board Book. An article concerning the City of Massillon and Affinity Medical Center was distributed to those in attendance. MetroHealth was one of seven that responded to proposals to assist Affinity Medical Center, and MetroHealth presented a program to Massillon to start an emergency department at the site of the Affinity Medical Center that included an observation unit but not an inpatient facility and indicated that MetroHealth offered to provide support with the two other area hospitals as well since the closure

of Affinity Medical Center. Dr. Boutros believes MetroHealth offered to provide what was best for the community but were not selected because our offer did not include what was required by government representatives in terms of the scope of services. The ordinance that would have named the new operator of Affinity was postponed by Massillon City Council. For other matters Dr. Boutros referred the Board to his Report.

4. Nursing/Magnet Report - Melissa Kline, Chief Nursing Officer

Ms. Kline began her report by indicating that the 2018 Nurse Satisfaction Survey Results were received and did show progress, but the focus will be on other opportunities for improvement. Five MetroHealth nurses were nominated again for the Ohio March of Dimes Nurse of the Year Awards: Ashley Rozman, Chris Seminatore, Kelly Gilhousen, Maria Breahna, and Rebecca Scott. These nurses will be recognized at a luncheon in Columbus on November 2, 2018. The names of six nurses were submitted for consideration for faculty appointments to the Frances Payne Bolton School of Nursing pursuant to the new Affiliation Agreement. On September 14, 2018, Ms. Kline's discussion was well received by the incoming freshman nursing class at the Case Western Reserve University Stethoscope Ceremony. Kelly Seabold, Manager of the Magnet Program, will be recognized in the November 19 issue of Crain's Cleveland Business as part of the 2018 Forty Under 40 Class.

5. Medical Staff

A. Report of Medical Staff President - Dr. Sandra Werner

Dr. Werner reported the Medical Staff held its first Fall meeting on September 25, 2018, noting that no meetings were held during the Summer. The Medical Staff created the Great Catch Safety Superstars Award to recognize ancillary staff and trainees who make great catches involving safety; Annette Sellers, an Environmental Services Aide, and Robert Reitz, MD, a resident, are the first to be presented the award for saving the life of a patient by recognizing that he was choking and performing the Heimlich maneuver. Dr. Werner is looking for nominees from anyone who sees an individual doing something great on behalf of safety as part of an effort to make MetroHealth the safest hospital in Cleveland. The Medical Staff recently created a newsletter to be published every month featuring different providers, Continuing Medical Education events, and the updates to Epic. Providers who received public recognition are: Jayme Knutson, Ph.D., Director of Research for PM&R, was awarded a \$3.2 million grant from the National Institute of Health to evaluate a contralaterally controlled functional electrical stimulation program; Marina Magrey, a Rheumatology physician, submitted an article to be published in the *The Lancet* one of the premier medical journals; Molly McNett, Ph.D. RN, Director of Nursing Research & EBP, received a fellowship designation from the Neurocritical Care Society; Holly Perzy, Vice President of Care Delivery and Executive Director of MetroHealth Select/Skyway, was featured in the August 20, 2018, issue of Crain's Cleveland Business as a notable woman in healthcare; Daryl Thornton MD MPH was elected to a two-year title as Chair of the American Thoracic Society of Neuroscience and Health Services Research Assembly; and Henry Young DBS was selected to receive the Fred Fielder DBS distinguished Dentist Award. Mr. McDonald made a motion and the Board unanimously approved the Medical Staff appointments and actions for September 2018, as well as the Medical Executive Committee Minutes of August 10, 2018.

B. Approval of Medical Staff Providers Appointments and Actions - September 2018

1. The Board unanimously approved the Medical Staff Providers Appointments and Actions for September 2018. RESOLUTION 19229.

C. Medical Executive Committee Minutes - August 10, 2018

D. Report of Case Western Reserve University (CWRU), School of Medicine - Dr. Patricia Thomas

Dr. Thomas began her report by stating that the CWRU School of Medicine graduated its first Physician Assistants class in August, was happy to announce that 100% of the students passed their boards, half of these students have accepted jobs in Ohio, and a class of 36 students were admitted to another class this year. CWRU now has five pathways that contain enhanced curricula in the MD curriculum; the students keep requesting more, noting a group of students last year indicated an interest in advocacy training and have developed a two-year curriculum in health care advocacy of leadership, sought expertise from individuals, and wanted to thank those who responded with an offer to assist. Another group is very interested in business of medicine. CWRU offers a dual degree but students are requesting extra training without participating in the full MD/MBA degree, noting Dr. Boutros and Dr. Silvers offered to assist the students and the students are very grateful for their involvement. CWRU is pursuing a clerkship model for several students on community-based sites such as MetroHealth to place them in clinics for over a year to develop better relationships, an understanding of the health care system, and how to provide quality care, stating that Dr. Michael Raddock will be assisting to lead that effort.

Dr. Boutros reported that MetroHealth has approximately a 105-year history with CWRU School of Medicine and stated that it had expanded its relationship first with the addition of the Dental School and then the Nursing School. More recently, MetroHealth is seeking a relationship with the School of Social Work concerning the Community Trauma Program and seeking several relationships with the Business School.

6. Audit Committee

A. Report of Committee Chairperson

Dr. Silvers began his report stating recently published Medicare ACO results were phenomenal, noting the ACO is performing incredibly well. Reviewed at the September 12 Audit Committee meeting were the real-time system implementation reviews of Epic and EPSi. Compliance training will be held for the The MetroHealth System Board of Trustees after the October 24, 2018, meeting. Extensive reports were given on both the Internal Audit and External Audit, noting that we're preparing the Audit Plan for 2019. Further discussions focused on different GASB Pronouncements, 11 internal audits in process, matters concerning cyber security, and the normal construction cost review.

Ms. Wahl stated that the Conflicts of Interest Policy and Disclosure Form is incorporated in the Board materials provided and Board Members are being asked to complete the Disclosure Form that is part of an annual process.

Mr. Richmond elaborated that Cheryl Forino Wahl and her team had over the past months rewritten MetroHealth's Code of Conduct titled Who, ~~We Are~~ all 6,900 employees are attending live training with over 200 live education sessions available and being held through the end of the year with the goal of moving us to be one of the most ethical organizations in the United States. The 2018 external audit is underway, MetroHealth's auditors being RSM, formerly McGladrey. GASB (Governmental Accounting Standards Board) Statement No. 75 focusing on the accounting and financial reporting for post-employment benefits other than pensions will need to be adopted in 2018 and will have a large impact on the overall financials but will have no cash impact to the organization. GASB Statement No. 68 adopted several years ago focused on the treatment of pensions. One item noted is that future accounting changes do not impact the System's two bond covenants, and this provision made the investor community comfortable when MetroHealth went to market. Internal Audit has been outsourced to KPMG over the past three years, and it uses analytics heavily when auditing different

areas of the organization that can cover an entire population indicating we can cover more by using data than just using a sample-based approach as MetroHealth has in the past. MetroHealth continues to move towards being a cyber resilient organization as we continue to harden our infrastructure and spend time through educational awareness of our employees, noting phishing tests are conducted on a regular basis throughout the year, with a fictitious email being sent to the entire organization. KPMG was engaged and is now in the process of performing a HIPAA risk and cyber program assessment with Cheryl Forino Wahl and David Fiser, our new Vice President and Chief Information Officer, who recently came to MetroHealth from Akron General Health System.

B. Non-Consent Agenda

1. Action Items – None
2. Information Items
 - a. 2018 External Audit Plan
 - b. 2018 Compliance Update
 - c. 2018 Internal Audit Update
 - d. Transformation Project Construction Cost Review
 - e. Cyber Security & IT Update

7. Community Engagement Committee - No Meeting

8. Diversity and Inclusion Committee

A. Report of Committee Chairperson

Ms. Whiting began her report by stating that MetroHealth is on track to meet the 2018 Enterprise Diversity Goals. Discussions at the meeting revolved around recruiting, retention, and promotion with respect to providers and discussing what is being completed now, what could be done in the future, and how this relates to challenges and opportunities. Other matters discussed were the mentorship programs, the selection process, and how to ensure equal opportunity or equally-shared resources, noting further discussion on the start of certain appointee groups, how effective will these groups be, and how MetroHealth could be more supportive.

B. Non-Consent Agenda

1. Action Items – None
2. Information Items
 - a. 2018 Enterprise Diversity Goals Update
 - b. Office of Inclusion and Diversity
 - c. Human Resources
 - d. Supplier Diversity
 - e. Campus Transformation
 - f. Current Insights and Future State Vision

9. Executive Committee - No Report

10. Facilities and Space Committee

A. Report of Committee Chairperson

Mr. Monnolly stated that a report was given by Facilities Management on the water and electrical outages experienced at the outpatient centers, and also noting 49 issues currently being addressed from the life safety audit to prepare for the Joint Commission Survey. Due to the age of the buildings, there was a backlog of 1,700 works orders to complete and, through a concerted focus and selective overtime, this backlog was reduced to 545 work orders. Walter Jones presented an update on the Campus Transformation, the first item being a review of the different details of the new parking

garage which is now substantially complete. One detail of the parking garage that stood out from others is the connector bridge from the second floor of the garage to the hallway in front of the cafeteria, noting the parking garage was built on time and on budget inclusive of the connector bridge being installed. The widening of View Road and construction is presently underway which will be the primary construction and emergency access road for the final Campus Transformation Project. View Road will be a three-lane service road that will run from the intersection of West 25th Street and the ramp off I-71 and proceed around the Prentiss Center and north to the new parking garage. The South parking garage demolition is to begin late November/early December and, when that is completed, the foundation work will begin on the new hospital. Schematic designs of the new hospital were reviewed from the beginning of day one in 2017 to present to show how the plans have evolved. Other items were to be discussed in Executive Session.

B. Non-Consent Agenda

1. Action Items - None
2. Information Items
 - a. Facilities Management Update
 - b. Campus Transformation Update

11. Finance Committee - No Meeting

12. Legal and Government Relations Committee

A. Report of Committee Chairperson

Ms. Whiting began her report noting that the Committee received a Government Relations update from Tracy Carter on 340B, noting the hospital industry continues to fight for Medicare payments to be restored for drug purchases. Ohio's largest 340B providers, being MetroHealth, OSU Medical Center, and University of Cincinnati Health, are working together in advocating for 340B reform.

Laura McBride provided a Risk Management report; no new material complaints have been received and the sentencing of former MetroHealth employees are now behind us. MetroHealth is participating as a Plaintiff in litigation involving a Complaint against an opioid manufacturer of a pharmaceutical company.

Dr. Boutros reported meeting with the Centers for Medicare and Medicaid Services' Administrator Seema Verma representing public hospitals and discussions concerning 340B pricing and site neutral payments which have a significant impact. MetroHealth is one of 178 hospitals in Ohio and represents less than 2% of the revenues, 2% of the visits, and 2% of the admissions but would sustain 15% of the payment cuts due to the fact that we are predominantly a government payor focused hospital. Ms. Verma appeared to be interested, asked a lot of questions, and MetroHealth is hopeful she will assist in the attempt to make public hospitals exempt from these government payor cuts.

B. Non-Consent Agenda

1. Action Items - None
2. Information Items
 - a. Government Relations Update
 - b. Risk Management Report

13. Nominating Committee - No Meeting

14. Patient Experience Committee

A. Report of Committee Chairperson

Ms. Dee began her report by stating that the Patient Experience Committee met on August 8, 2018, and she thanked Dr. Brook Watts and Seona Goerndt for assembling a robust Agenda. Two clinical staff representatives present at the meeting were Dr. Sandra Werner, President of the Medical Staff and an Emergency Medicine Physician, and Kimberly Svoboda, Executive Director of Ambulatory Network Operations. A new structure for Patient Experience was presented on the hospital side which involves a patient engagement and experience executive team that will report to the Board of Trustees Patient Experience Committee. Topics discussed were: improvement activities currently underway; four inpatient task force teams focused on cleanliness, discharge planning, patients getting help when needed, and pain management. HCAHPS results were reviewed by Katrina Dubovikova, the Patient Experience Data Analyst, as well as a review of the industry's five-year trends and noting that MetroHealth currently is a two-star hospital with two out of three patients indicating that they would recommend MetroHealth. Michael Hansen, Supervisor of the Department of Patient Relations, shared the Centers for Medicare and Medicaid Services (CMS) regulations concerning patient rights with respect to grievances, how grievances are filed, and the various causes of complaints and grievances from 2015 to 2018 year-to-date. Michelle Mencke, Program Supervisor of Patient Experience, and Gudiel Rodriguez-Hernandez, Senior Interpreter of Language Access Services, reviewed the Language Access and Interpretive Services Programs. Limited English proficient patients and families have access to on-site and telephonic interpretive services, noting 7% of MetroHealth's adult patients are identified as having a preferred language other than English with 4% speaking Spanish and an additional 98 patients needing American Sign Language. The next meeting of the Patient Experience Committee will be held on November 14, 2018, at 4 o'clock in the afternoon instead of the morning as requested by Board Member Robert Hurwitz.

B. Non-Consent Agenda

1. Action Items - None
2. Information Items
 - a. Introductions / New Members
 - b. Overview of Patient Engagement and Experience Programs
 - c. HCAHPS Overview & Key Touch Points in The Hospital Patient Experience
 - d. Review 2018 YD Grievance/Complaint Data
 - e. Review Language Access Data/Interpretive Services

15. Quality and Safety Committee

A. Report of Committee Chairperson

Dr. Brook Watts gave a report in Mr. Moss' absence. Discussions involved Quality Institute goals and the disparities data, noting the review of performance in filtered Tricare metrics compared to national benchmarks showed that MetroHealth performed better than national benchmarks for the racial and ethnic minorities and all the metrics asked to be evaluated. Gaps in other care are being investigated further. System goals were also reviewed, noting MetroHealth moved from one of the bottom performers and stayed toward the top on the Hospital Acquired Infections goals score in Catheter-Associated Urinary Tract Infections (CAUTI) and Central Line Infections.

B. Non-Consent Agenda

1. Action Items - None
2. Information Items
 - a. Equitable Care
 - b. Approval of 2017 Quality Review
 - c. 2018 Systems and QI Goals Update
 - d. Patient Safety Survey Results and Discussion of Next Steps

16. External Affairs Report - Elizabeth Allen, Senior Vice President, External Affairs

No report was presented for External Affairs.

17. Foundation and System Philanthropy Report - Kate Brown - President, The MetroHealth Foundation and MHS Chief Development Officer

Ms. Brown reported the week of September 21, 2018, began with the ribbon cutting event and celebration of the opening of the Food as Medicine Program in partnership with The Cleveland Foodbank. An invitation will be received in the mail for a further celebration to be held on October 30, 2018, from 5:30-7 p.m. Patients who suffer from either of the three chronic diseases and are food insecure will receive an actual prescription to the pantry located in the Outpatient Pavilion adjacent to the Rehabilitation Clinic where these patients will work with a nutritionist to receive food appropriate for their special needs. Mr. McDonald, Ms. Whiting, Mr. O'Neill, and Dr. Boutros were able to participate in this ribbon cutting event. Philanthropic interest in this Program began with Citizens Bank making the initial grant followed recently by a grant of approximately \$80,000 from the Mt. Sinai Health Care Foundation. Finally, today The Reinberger Foundation made a site visit to consider a grant of \$50,000 in support of this pilot program.

Dr. Boutros added that Members of The MetroHealth System Board of Trustees and Members of The MetroHealth Foundation Board of Trustees, as well as community members, continue to make significant progress in the campaign and wanted to acknowledge Brian O'Neill, Chairman of The MetroHealth Foundation Board of Trustees on his extraordinary progress and dedication to meeting the goals of MetroHealth.

A motion was unanimously passed by roll call vote to go into Executive Session to discuss trade secrets and matters required to be kept confidential by law.

Following the Executive Session, the meeting reconvened in open session at approximately 9:08 a.m.

18. Other Board Items

1. Approval to Further Amend the Agreement with Turner Construction Company as the Construction Manager at Risk for Campus Transformation and Set the Guaranteed Maximum Price (GMP) for Package No. 1

Mr. Monnolly reviewed with the Board the proposed resolution removed from the Consent Agenda to further amend the agreement with Turner Construction Company to provide construction services and set the GMP for Package No. 1 of the Campus Transformation Project. He reviewed the purpose of the GMP, items which were included within this amount, as specified in the Recommendation and excluded items. There being no further questions, Mr. Monnolly proposed the following resolution.

The Board unanimously approved the further amendment of the agreement with Turner Construction Company to provide Campus Transformation Project construction services and set the GMP for Package No. 1 of the Campus Transformation project. The total fees for GMP Package No. 1 shall not exceed \$116,456,386 for a total amended agreement amount

not to exceed \$131,511,525 to be paid out of capital funds previously approved through Board Resolution 19088. RESOLUTION 19230.

2. Approval of Transaction Structure for Nonprofit Affiliations

Dr. Boutros indicated that the next item for discussion was to review and discuss a specific nonprofit transaction structure, the substitution of member model. He asked Mr. Phillips to review this model and for the Board to ask questions as needed.

Mr. Phillips began by noting that this model is used in the nonprofit field due to the fact that nonprofit corporations do not have stock or equity. He noted that this type of transaction was not necessarily limited to healthcare, that many of these transactions occurred for a wide range of nonprofit organizations but that it was a widely used and a well-accepted structure for nonprofit healthcare organizations.

He noted that the review would be for the model in general terms in order to get the Board comfortable with the potential use of this model, but also noted that any specific transaction would and must be brought back to the Board for its approval.

Mr. Phillips continued by noting that there had been many discussions regarding collaborations, partnerships, affiliations and transactions of many types that we have discussed for more than a year. Where we are dealing with nonprofit organizations, Chapter 140 of the Ohio Revised Code provides MetroHealth with a great deal of flexibility to structure those affiliations and collaborations, but the member substitution model is very specific to a transaction where there is a change in control of the other party. To be clear, it is not mentioned in Chapter 140, but the substitution of member model fits within the statute.

Dr. Boutros noted that over the years MetroHealth had established nonprofit organizations with MetroHealth designees as the members and he asked Mr. Phillips to identify these for the Board. Mr. Phillips reviewed each of these organizations for the Board.

Mr. Phillips then noted materials describing the substitution of member model had been provided to the Board. In the substitution of member structure that an acquiror acquires control and indirect ownership of the target corporation through becoming the member of the target. The target's liabilities remain with the target corporation which is now owned by acquiror/parent. This transaction is implemented by amendment of target's governing documents. Also, there will be a definitive agreement, usually an Affiliation Agreement, sometimes also referred to as a Substitution of Member Agreement. The key governance element is implemented through the replacement of target's existing member(s) by the acquiror/parent. The next step would be to amend the Bylaws to provide that the existing target directors remain but add parent representative directors and create reserved powers for the member. These reserved powers are typically designed to permit governing board continuity but reserve key business actions to the acquiror/parent. There are many options as to the terms and specifics of reserved powers. The new parent as sole member will have specified powers designated in the Bylaws and potential key items were discussed. It is important to note that day-to-day management remains with the officers and employees of the target. Mr. Phillips reviewed potential successor liability concerns and other corporate operational risks.

Mr. Phillips then discussed certain steps which should be taken to formalize the relationship between MetroHealth and the target and also reviewed issues and terms specific to MetroHealth as a public entity.

The Board asked a number of questions and these issues were discussed to the satisfaction of the Board. Dr. Boutros and Mr. Phillips then reviewed the resolution and Mr. McDonald called for a vote.

The Board unanimously approved a specific transaction structure that the System may utilize for certain collaborative affiliations described in Attachment A to the Resolution for the purpose of providing the System options in connection with potential collaborative affiliations with nonprofit health providers, hospitals and health systems. RESOLUTION 19231.

3. Approval of Affiliation with a Nonprofit Healthcare Provider

Next Dr. Boutros introduced Julie Jacono, MetroHealth's Vice President for Strategic Operations, who reviewed the terms of a specific transaction we are bringing to you for approval. Ms. Jacono indicated that she would be providing information regarding MetroHealth's acquisition of Recovery Resources through a substitution of member transaction. She described the activities of Recovery Resources and the proposed terms of the transaction, including the Affiliation Agreement and various other transactional documents, all as identified in the Confidential/Trade Secret document provided to the Board. She reviewed the proposed governance and other terms as described in the Attachment. She provided an operational overview of Recovery Resources operations, finances, and how MetroHealth would intend to work with them. Numerous questions were posed by the Board and discussed fully to their satisfaction.

The Chair indicated that the Resolution was in the Board book and with no further questions, the Resolution was moved and seconded.

The Board unanimously approved an Affiliation with a nonprofit healthcare provider, as more fully described in Attachment A. RESOLUTION 19232.

4. Approval of the Purchase of Certain Capital Equipment. **REMOVED.**

The meeting adjourned at approximately 10:20 a.m.

NEXT MEETING: October 24, 2018 (WEDNESDAY) - 8:00 a.m.

The MetroHealth System

Respectfully submitted,

Thomas McDonald, Chairperson

Akram Boutros, M.D., FACHE
President and Chief Executive Officer